The Industry of the future: opportunities and challenges for Morocco

This study, aims to highlight the impact of the emergence of the future industry on Morocco at the international level in terms of opportunities ahead and risks to anticipate, with the aim of making recommendations to build the future industry as a strategic lever to accelerate the country's development.

Scientific research and innovation in the Arab world

The objective of this study is to make a synopsis of the scientific research and innovation in the Arab world, to identify the strengths and the weaknesses, to finally propose public policies orientations to make them a factor of regional development.

Morocco’s reputation in the world

The Royal Institute for Strategic Studies (IRES), in partnership with the cabinet “Reputation Institute”, launched the inherent preparations for the fifth edition of the study on Morocco’s reputation in the world. This study aims to examine the strengths and weaknesses of Morocco, in terms of external and internal reputation and the levers that could constitute opportunities for communication on the image of the Kingdom abroad.

Webographic Newsletter of the months: January and February 2019

The editions of January and February 2019 “Webographic Bulletin”, published online in the institute website, introduce summaries of foresight reports dealing with the following themes: conflicts and food security, changes of employment market, global energy trends, new trends of globalization, cyber risks ...
**Clés de géopolitique : comprendre et anticiper les jeux des pouvoirs**

IRES organized a meeting on January 10, 2019, for the presentation and discussion of Gabriel BANON's book entitled: " Clés de géopolitique: comprendre et anticiper les jeux des pouvoirs ".

The debate highlighted the keys to understanding geopolitics, in a world in constant evolution, the rivalries of power between the major powers and emerging powers. It also put the emphasis on the system of global governance, in the light of changes that are recurring.

**Legal aspects of the Moroccan Sahara issue**

The third brainstorming session about the Moroccan Sahara issue took place on January 18, 2019. It was devoted to deepen the legal dimension of this artificial conflict.

**The reform of the African Union**

On January 21, 2019, IRES organized a seminar dedicated to discussing the preliminary results of the study entitled "The reform of the African Union".

This study allowed establishing a review about the implementation of the reform of the African Union, to evaluate the chances of success and to analyze its impact on the relations with the Regional Economic Communities as well as with the foreign partners of Africa. Morocco’s contribution to the autonomous development towards the African continent were also presented.

**Relations between the Kingdom of Morocco and the Republic of South Africa**

A round table held on February 22, 2019 brought together the academic and economic Moroccan and South African stakeholders, referring to the study conducted by IRES on this subject and in pursuit of the perception of the image of Morocco in South Africa, delivered by IRES to "The Institute for Security Studies of Pretoria" (ISS).
Research & Development as growth lever

Mr. Mohammed Tawfik MOULINE, the Director General of IRES, took part in the opening session of the 8th edition of the conference organized by Groupe X Maroc on January 15, 2019.

After discussing the context and trends of the global Research and Development system (R&D), Mr. MOULINE highlighted the keys to success that characterize the most successful foreign experiences. He presented the achievements and shortcomings of the national R&D system and highlighted the international positioning of the Kingdom as inherent indicators to R&D and the innovation. Finally, Mr. MOULINE made proposals that would put R&D at the service of wealth creation in an inclusive way.

IRES's contribution to the 25th edition of the International Exhibition of Books and Publishing (SIEL)

IRES took part in the 25th edition of the International Exhibition of Books and Publishing (SIEL), held in Casablanca from February 7 to 17, 2019. Its participation was an opportunity to promote strategic thinking, to disseminate foresight and to facilitate collective appropriation of the issues concerning the Kingdom and its membership to all communities, in particular Africa.

On this occasion, the Director General of IRES, Mr. Mohammed Tawfik MOULINE, led an inaugural conference dedicated to the presentation of the conclusions of the 2018 strategic report of the Institute, entitled: "For an autonomous development of Africa".

In addition, the Institute organized several parallel events led by IRES associate researchers, focusing on:

- African migration.
- Morocco’s return to the African Union.
- Energy transition.
- Cultural diplomacy.
- Relations between Morocco and Spain: realities and perspectives.
- New Moroccan geopolitics in Africa.
- Security issue in Africa.
- Challenges of climate change and sustainable development.
**Visit of Mr. Alain OLIVIER, Director of the Quebec Office in Rabat**
Mr. Alain OLIVIER, Director of the Quebec Office in Rabat was received by Mr. Mohammed Tawfik MOULINE, Director General of IRES, on January 23, 2019. This meeting was an opportunity to discuss the possibilities of collaboration between the two institutions.

**Visit of a Cameroonian delegation**
A Cameroonian delegation chaired by Mr. Saidou HAMADOU, Director of Economic Foresight at the Ministry of Economy and territorial Planning, was received at IRES on January 23, 2019. In the perspective of the creation of a watch and foresight structure within the institution, the delegation was instructed about the missions, the way of functioning and the activities of the Institute. Presentations were made on the advanced strategic watch system of the institute, its link with the study programs as well as the various outputs of this system.

**Visit of a delegation of the World Bank**
A delegation from the World Bank was received at IRES on January 22, 2019. The discussions focused on the issue of water in Morocco and also on the possibility of cooperation between the two institutions in various areas.

**Visit of a delegation of KONRAD ADENAUER STIFTUNG Foundation (KAS)**
Mr. Helmut REFIELD, resident Representative of the foundation paid a farewell call on Mr. Mohammed Tawfik MOULINE, Director General of IRES, on January 22, 2019 and on the same occasion, presented Mr. Steffes KRUEGER as new Representative of KAS in Morocco.

**Visit of the Moroccan parliamentary delegation in charge of Africa**
This delegation visited IRES to inquire about the work of the Institute on the African continent.
March 2019

- Organization of a session on digitalisation in Africa during the Crans Montana Forum in Dakhla